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Dear Chair,

## **LSP PERFORMANCE ASSESSMENT & ANNUAL REVIEW**

I should start by thanking you, your fellow Partnership members and support team, for engaging with this process in a positive and constructive way. What follows is a summary of the key issues identified and shared through this process, together with our final performance assessment.

### Successes & Challenges

A note setting out our more detailed feedback is appended to this letter, but it might be helpful to highlight those performance aspects we felt stood out most. In summary, we were particularly impressed by:

- How interventions with schools and targeted groups had secured improvement beyond the national average with certain groups on GCSE attainment. The school level data you provided showed that you are on course to achieve the target of 100% of schools with at least 50% of pupils achieving 5 A-C GCSEs by 2008;
- Your positive progress around the Liveability agenda, with some of your targets met and many exceeded; and
- Your improved planning process, resulting in better integration and alignment of local strategies with the Community Strategy. Your process for sharing information, data and trend analysis has also resulted in more informed and targeted interventions.

Additionally, we recognise the need for on-going work and support in other areas, for example:

- As acknowledged above, your interventions in schools are demonstrating a positive impact. However, performance on science is poor and brings down overall performance. This is an area of priority and remains a challenge;
- While you have made improvements against some of the Worklessness targets, the gap between Haringey and the national average is significant, particularly relating to the employment rate for those aged 50 to 69 and lone parents. However, we are encouraged that worklessness is a priority theme in your Local Area Agreement currently being developed;
- You are moving in the right direction on all health indicators, but again, the gap between Haringey and the national average does not appear to be narrowing. We acknowledge that this is a long-term process and that your Health Inequalities Action Plan about to be launched should accelerate progress.

### Overall Assessment

Our view about the performance of this partnership has been usefully informed by discussion and information exchange within the context of our on going relationship, and we indicated our likely assessment at the Annual Review meeting on 29 June.

After considerable discussion through a structured process of internal moderation, we believe an overall performance rating of AMBER/GREEN most appropriately reflects the position the Partnership had reached by April this year. Your assessment score of 19 points against the six thematic areas indicates a “borderline” performance and while you have made tangible progress in many areas, this does reflect the significant challenge Haringey faces across a number of key floor targets.

### NRF Allocation for 2006/07

I can now confirm that the Neighbourhood Renewal Fund allocation for L B Haringey in 2007/08 will be £7,862,806.

### Future Interaction

We recognise that delivering ever better services and meeting Floor Targets presents a range of significant challenges for all involved, and that the partnership will be working on a wide range of issues in the coming months. We hope that the feedback set out here will help to focus future discussions about progress and support on those issues of greatest importance both to the Partnership and to Government. Meanwhile, Government continues to focus on progress towards Floor Targets as a key measure of improvement by Partnerships.

We are particularly keen to support an early start on the thematic areas where the achievement of the floor targets and “narrowing the gap” still poses a challenge. As noted above, Worklessness is a priority theme within your Local Area Agreement

currently being developed and GOL's thematic lead in this area, Amanda McLeish, would welcome the opportunity to discuss this with you in greater detail.

Finally, my thanks again to you and your colleagues for the quality of the debate, and we look forward to working with you in the near future.

Yours sincerely,

**JO GORDON**  
**HEAD OF LOCALITY DIVISION - NORTH**

**LSP 2006 Annual Review Report – Haringey Strategic Partnership**

LSP Overall Assessment –



<b>Health</b>	
<b>Self Assessment Traffic Light – Amber/Green</b>	<b>GO Assessed Traffic Light – Amber/Green</b>
<b>Strengths (to include progress towards targets)</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>• The HSP Wellbeing Partnership has active commitment of a wide range of stakeholders sharing improved information</li> <li>• Strategic targeting of plausible interventions at the most deprived areas and hard to reach communities, based on Health Equality Audits with successful results now coming through (e.g. smoking cessation in the Turkish community).</li> <li>• Moving in the right direction on all indicators (although male life expectancy needs improvement). Although the gap between Haringey and national average is not narrowing, prevention interventions expected to make an impact on accelerating progress.</li> <li>• Focus on prevention, including healthy eating and exercise initiatives and improved health through anti-poverty/social inclusion initiatives.</li> <li>• Achieved a rating of 3 in last CPA Inspection</li> </ul>	<ul style="list-style-type: none"> <li>• While both male and female life expectancy has improved, the gap between LBH males and the national average has widened, with a notable gap between the most deprived wards and the others (this is not the case for females)</li> <li>• Despite some effective TP interventions, no real evidence of “narrowing the gap” yet. This is a long-term process and there is a robust (draft copy provided) Health Inequalities Action Plan addressing inequalities across the whole thematic range. The plan will be launched soon and the Wellbeing Partnership is well placed to deliver results.</li> </ul>

<b>Education</b>	
<b>Self Assessed Traffic Light – Green</b>	<b>GO Assessed Traffic Light – Amber/Green</b>
<b>Strengths (to include progress towards targets)</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>• While still some way to go to reach national average on most targets, the gap is narrowing. Interventions in schools and targeted groups within the most deprived communities has secured improvement beyond national average on some targets, demonstrating a narrowing of the gap.</li> <li>• School level data supports expectation of achieving 100% of schools attaining at least 50% of pupils achieving 5 A*-C GCSE by 2008.</li> <li>• Since 1998, the percentage of pupils achieving 5 A*-C GCSE in Haringey has the third best steady improvement rate in London from one of the lowest base positions (48.5% in 2005 – an improvement of 21.5 percentage points).</li> <li>• NRF funded initiatives in the most deprived areas have resulted in much improved attendance levels (particularly in primary schools where improvement is 4 times national rate), additional support for literacy skills, improved figures for unauthorised absence and reduction in exclusion rates.</li> </ul>	<ul style="list-style-type: none"> <li>• Performance on Science is poor and brings down overall progress. This is a priority for improvement and some action already been taken. However it remains a challenge.</li> <li>• Although improvement in all schools, a great deal of work to do to improve results in specific schools (White Hart Lane, Northumberland Park, St Thomas Moore)</li> </ul>
<b>Employment</b>	
<b>Self Assessed Traffic Light – Amber/Green</b>	<b>GO Assessed Traffic Light – Amber/Red</b>
<b>Strengths (to include progress towards targets)</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>• Although self employment rates have gone down slightly (by 0.1 % point), it has improved from being identical with the national average in 1990/91 to 5.1 % points above the national average.</li> <li>• Business start-ups have consistently</li> </ul>	<ul style="list-style-type: none"> <li>• Widening gap between LBH average and deprived area figure.</li> <li>• Employment rate for lone parents and those aged 50-69 showing a downward trajectory</li> <li>• Worklessness will be the priority</li> </ul>

<p>been above the national average, but decreased gradually since 1997 - figures now showing an improving trend for LBH, whereas nationally the trend is still downwards.</p> <ul style="list-style-type: none"> <li>• Overall employment rate has improved, but compares badly with both London and national target.</li> <li>• Improvement (5.4 % points) in BME employment rate, however it remains very poor at 45.3% (nat av is 58.9%)</li> <li>• Employment Zone providers have been successful in getting people into jobs.</li> <li>• Gap narrowing between Haringey and London average on NEETS (now 3.3 percentage points – was 5.5 % points in previous year).</li> <li>• LEGI bid to be submitted – could have big impact if successful</li> </ul>	<p>thematic area within the LAA.</p> <ul style="list-style-type: none"> <li>• Engagement of Jobcentre Plus and DWP is poor and needs to be addressed</li> <li>• HSP needs contingencies in place should the LEGI bid be unsuccessful.</li> </ul>
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**Crime**

<p><b>Self Assessed Traffic Light – Amber/Green</b></p>	<p><b>GO Assessed Traffic Light – Amber/Green</b></p>
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<p><b>Strengths (to include progress towards targets)</b></p>	<p><b>Issues to be addressed</b></p>
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<ul style="list-style-type: none"> <li>• LBH is a high crime area and overall crime figure down from 97.3 to 92.6. Right direction, but gap not narrowing against the national average.</li> <li>• Half of the basket of 10 offences showed year on year reductions</li> <li>• LPSA burglary target was not met, but end of year achievement showed a 10% reduction over the stated baseline. Targeted initiatives include a significant programme of property upgrades and target hardening of vulnerable properties in a priority deprived area, resulting in only one repeat break-in.</li> <li>• Activity targeted at crime “hot spots”,</li> </ul>	<ul style="list-style-type: none"> <li>• Haringey are a high volume crime borough and it will be a challenge to reach all PSA1 targets. The Improvement Plan includes action to address this,</li> <li>• While half of the basket of 10 offences showed year on year reductions - significant increases in the others (robbery of personal property, wounding, theft from mv)</li> </ul>
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<p>which also happen to be in the priority NRF areas.</p> <ul style="list-style-type: none"> <li>• Good use of performance data analysis to inform action planning.</li> <li>• NRF funded 2 joint enforcement Operation Tailgates; training sessions on the information sharing protocol and crime prevention; a BME community leadership programme; neighbourhood wardens; Leaders in Training for young people and a number of targeted anti-violence operations.</li> <li>• Safer Schools Partnership coordinates school based crime prevention programmes. A police officer attached to each secondary school, running programmes around weapons awareness, safety, improved reporting from young people.</li> <li>• NRF element of the Anti-Social Behaviour Team (ASBAT) has enabled service to operate across public and private housing sectors and the private sector. ASBAT achieved 100% success record on all legal applications to date and has secured: 13 ASBOs; 2 dispersal orders; 67 crack house closures; 53 injunctions and 68 ABCs</li> <li>•</li> </ul>	
<b>Housing:</b>	
<b>Self Assessed Traffic Light – Green</b>	<b>GO Assessed Traffic Light – Green</b>
<b>Strengths (to include progress towards targets)</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>• While not currently on target as outlined in the Community Strategy, all evidence and activity points to good progress (46% homes now non-decent against 55.8% in 2004).</li> <li>• Successful local ALMO ballot with Homes for Haringey live from April 2006. Bid for £230 million submitted July 2006.</li> </ul>	<ul style="list-style-type: none"> <li>• 5,500 households in temporary accommodation – 2010 reduction target a major challenge. The new Prevention and Options Service includes tenancy sustainment and mediation service, family and debt counseling and home visiting with the aim of improving this position.</li> <li>• Currently developing contingencies</li> </ul>

<ul style="list-style-type: none"> <li>Contingency plan currently being developed should ALMO bid be unsuccessful.</li> <li>LBH housing service rated a 2 in AC's CPA.</li> <li>Robust Service Improvement Plan in place to ensure Homes for Haringey also achieves 2 stars at inspection scheduled for April 2007</li> <li>80% RSL properties now meet decent homes standard and working with those RSL partners who have more than 50% non-decent stock to develop effective asset management plans</li> <li>Good partnership working to deliver solutions both locally and sub-regionally (active partner in the N London bid to LBH for private sector decent homes improvement grant, which secured £6.135m over 2 years enabling 5,140 units to be improved across the sub-region</li> <li>RSL development programme continues to be the largest in the sub-region with £70m investment resulting in 936 new homes for affordable renting and low-cost home ownership on 2004/05</li> <li>Strategy and business plan assessed as fit for purpose by GOL in August 2005</li> <li>The gap between most deprived and other areas is not significant.</li> </ul>	<p>should the ALMO bid be unsuccessful. However, reaching the decent homes standard does depend largely on the bid.</p>
<b>Liveability</b>	
<b>Self Assessed Traffic Light - Green</b>	<b>GO Assessed Traffic Light – Green</b>
<b>Strengths (to include progress towards targets)</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>BVPI 199a exceeded: LBH's unaudited data shows 23% from survey for April-July 2005.</li> <li>The percentage of people satisfied with parks and open spaces has increased</li> </ul>	<ul style="list-style-type: none"> <li>Overall figures doing very well, but not clear about the narrowing of the gap between east/west, apart from the Green Flag awards which are mainly in NRF wards.</li> </ul>



<p>from 62% in 00/01 to 65% in 03/04, which is the right direction, but gap with national average has increased.</p> <ul style="list-style-type: none"> <li>• Repair of street lights remained below 3.5 target with an average response of 1.92 days</li> <li>• Kerbside recycling increased from 92% in 04/05 to 100%</li> <li>• Abandoned vehicles removal target of 85% within 24 hours exceeded at 95%</li> <li>• Recycling levels of overall waste increased from 5% in 01 to 19.8% exceeding statutory target</li> <li>• Road casualty rate (06) at national average.</li> <li>• Of the 4 Green Flag awarded parks – 3 are in NRF wards (submissions now made for 7 Green Flags)</li> </ul>	<ul style="list-style-type: none"> <li>• They propose to introduce targeted street cleaning teams in their Performance Improvement Plan and this seems a good idea.</li> <li>• Haringey might want to consider including a BVPI 199a reward target in their LAA to help them meet the 17% target.</li> </ul>
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**Qualitative aspects of LSP Performance (including review of partnership working/NRF spend)**

<b>Self Assessed Traffic Light – Done assessment, but no TLA given</b>	<b>GO Assessed Traffic Light – Amber/Green</b>
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<b>Strengths</b>	<b>Issues to be addressed</b>
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<ul style="list-style-type: none"> <li>• The last quarter NRF monitoring return indicated an estimated 100% for 2005/06 with no under/over spend.</li> <li>• NRF programme continues to target and deliver theme based projects and interventions focused on the deprived wards in the east of the borough.</li> <li>• The HSP reconfigured the NRF programme to integrate with the SSCF Plan (which includes a comprehensive statement of community engagement), paving the way for the LAA in 2006.</li> <li>• Improved planning process introduced resulting in better integration and alignment of local strategies with the Community Strategy (e.g.: Mental Health Strategy, CYP Plan, Quality of Life Strategy for Older People, Sports</li> </ul>	<ul style="list-style-type: none"> <li>• Significant improvement to sharing information and partnership relations as well as the reconfiguring of the NRF programme has made an impact, but it is too early to see statistical evidence at this stage.</li> <li>• A major review of the Community Strategy in 2006/07 will also make a difference to delivery, but as above, has no impact for the purposes of this assessment</li> <li>• Partnership considers itself to have come a long way in the last year and is keen to improve further. GOL to provide examples of a “green” partnership profile.</li> </ul>
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<p>&amp; Physical Activity Strategy.</p> <ul style="list-style-type: none"> <li>• Improved process for sharing information, data and trend analysis resulting in more informed and targeted interventions</li> <li>• Meeting attendance records show level of engagement being maintained. Vol/com sector engaged and represented and involved with thematic partnerships and Community Forums.</li> <li>• Development of Compact with vol/com sector has strengthened relationships.</li> <li>• Performance is actively managed through the Thematic Partnership who submit regular reports to each HSP meeting, allowing them to review progress and decide on joint strategies and interventions</li> <li>• Continued commitment to developing and refining the HSP, with a clear priority for planning towards LAA arrangements.</li> </ul>	
<b>Improvement Planning</b>	
<b>Self Assessed Traffic Light – Done assessment, but no TLA given</b>	<b>GO Assessed Traffic Light – Amber/Green</b>
<b>Strengths</b>	<b>Issues to be addressed</b>
<ul style="list-style-type: none"> <li>• Improvement Plan shows list of HSP core members and partners across the Thematic Partnership and identifies which of them has responsibility for taking forward the planned key outcomes and activities. Lead officer/organisation for delivery is also identified.</li> <li>• Activity is focused on areas of greatest priority for improvement, BME and other disadvantaged groups.</li> <li>• The HSP has a good structure in place for performance monitoring and management and for data collection and is committed to maintaining progress and improvement. This has resulted in good management of resources with 100% spend reported.</li> </ul>	<ul style="list-style-type: none"> <li>• Priority areas within the improvement plan will form the building blocks for Haringey’s LAA proposals.</li> <li>• Currently consulting on the review of their Community Strategy which might impact on priorities of Improvement Plan.</li> </ul>

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